Thank you for volunteering to lead a CORE group at Central Synagogue.

We know that there are many demands on your time and energy, and are honored that you will be dedicating your time to fostering an environment in which your fellow members can build connections with one another and explore how Jewish tradition relates to their lives.

This guide will offer some “best practices” for leading a CORE group.

If you have questions or concerns that are not answered here, do not worry. We are here to support you.

Rabbi Nicole Auerbach, our Rabbi for Small Groups, is happy to answer your questions, offer resources, help you to troubleshoot issues that may arise in your group, or simply to act as a sounding board as you begin this process. You can reach her by email at auerbachn@censyn.org, or by phone at 212-838-5122 ext. 4042.

What does it mean to be a CORE Groups leader?

The good news is that being a great CORE Groups leader does not require you to be an expert. You are not expected to be a teacher, and do not need any specialized Jewish knowledge.

Instead, as a leader, we ask that you:

Offer hospitality. Create a welcoming environment for your group to meet. This can be at your own home, the home of another member, a member’s office, or anywhere else where you can have a private, uninterrupted conversation. You are welcome, but not required, to arrange for participants to bring refreshments to share.

Prepare. For each session, you will have a Facilitator’s Guide with a suggested outline for the session, as well as a Participant’s Guide or Text Study, which will lay out key texts and offer suggested discussion questions. It is important that you review these materials beforehand, so that you can make any necessary adjustments to the outline, come up with questions that will suit your group, etc.

Bring supplies. For each session, be sure to make copies of the Participant Guide, and to bring any other materials (pens, index cards etc., listed in the Facilitator Guide) that might be needed for the session.

Facilitate discussion. The goal is to encourage lively, meaningful discussion, in which everyone’s voice is heard. See below for tips on how to do so.
Experience has shown us that there are 8 key things you can do to optimize the success of your group:

1. **Make sure your group members understand the purpose of the group.**
   At your first meeting, we recommend going over the one-page document entitled “CORE Groups at Central Synagogue” with your group.

   As one of our veteran leaders writes, the purpose of CORE Groups is “to create community within our synagogue and our city. The discussions lead to a sharing of values, dreams, fears and goals to live a better Jewish life. The groups help to make Central and the city a smaller and more familiar place.”

   Let everyone know that if this sort of experience—in which participants actively share their stories and experiences with one another—is not what they had in mind, they are welcome to opt out with no judgement.

2. **Review the “ground rules” for group discussion early—and often.**
   Attached is a “Brit,” or covenant, which should govern your conversations. Review it at your first meeting, and make sure everyone is on board. Some of our most successful groups review the brit at the beginning of every session. This reminds everyone what is expected.

3. **Schedule all of your sessions in advance.**
   Calendars fill quickly. The key to ensuring regular attendance is to set your calendar well in advance. It is usually easiest to pick one day and time that recurs on a regular basis (i.e. first Tuesday of the month at 7PM).

4. **Send out reminders and any prep materials a few days before each session.**
   It is always a good idea to send a reminder. And if there are any materials your participants need to view ahead of time, make sure to send them with enough notice that they can prepare.

5. **Make room for all voices to be heard, but not too much.**
   Inevitably, some participants will be more talkative than others. Encourage everyone to be mindful of how much they are speaking, and how much they are listening.

   Don’t be afraid to say things like, “Maybe we can start with someone who hasn’t spoken yet.” If this becomes a big issue, experiment with going around the circle, or offering everyone a set amount of time to speak.

   If someone is really dominating conversation, you may wish to meet with them privately. Offer your appreciation for all of their contributions, and note that you are worried that others are not participating as much. Ask if they can try to jump in later to offer others the “first word.”

   If someone is reluctant to participate, you can meet with them privately, and let them know that you would value their participation. You can also find out if there is anything about the group dynamic that is dissuading them from speaking.
Ask questions that everyone can answer.
Questions that foster meaningful conversation tend to be those that (a) are applicable and meaningful to everyone and (b) do not require any specialized knowledge to answer. Asking for stories is a particularly good way to invite people to share.

Acknowledge difficult moments and awkward silences.
There will be times when you ask a question and hear crickets. Or when there is a disagreement that gets more heated than you would like. Often, the easiest and best way to break the tension is to directly acknowledge it. For example, you might say:

“I notice we’ve been silent for a while. Are you just thinking, or is there something else going on?”
[Before doing this, you might try waiting longer than you are comfortable. Silence always feels longer than it is].

“Wow. I feel like the temperature just went up in the room. How are people feeling?”

“I noticed when Abraham said __________, we got quiet. What’s happening?”

Reach out to other leaders for support.
Remember, you are not alone. As a CORE Groups leader, you are part of a thoughtful, supportive community of leaders, many of whom have been leading groups for a year or more. If you are not sure how best to handle a dynamic in your group, or need help brainstorming how to best use materials to foster conversation, your fellow leaders are a great resource. There will be periodic get-togethers during the year, and you will receive a contact list with all of our CORE Groups leaders’ names so that you can reach out to them directly. Not sure whom to contact, or need a little extra help? Rabbi Nicole Auerbach is always happy to meet with you, and to provide assistance with content, facilitation techniques, or any other issues you might face.

Do you know someone who you think would make a great CORE Groups leader?
We believe that our CORE Groups have the potential to change the way our members relate to one another, to Central, and to Jewish tradition. But in order to offer this opportunity more broadly, we need more members who are willing to lead groups. Simply put, the more leaders we have, the more groups we can run. We offer training, one-on-one support, and user-friendly materials to all of our leaders. If you know someone who would be a great leader, please let Rabbi Auerbach know.